

SOAR COMMUNITY SERVICES

FINANCIAL STATEMENTS

For the year ended March 31, 2025

SOAR COMMUNITY SERVICES

For the year ended March 31, 2025

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INDEPENDENT AUDITORS' REPORT

To the Directors of
SOAR Community Services

Qualified Opinion

We have audited the financial statements of SOAR Community Services (the 'Organization'), which comprise the statement of financial position as at March 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the schedules to the financial statements.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to donation revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2025 and 2024, current assets as at March 31, 2025 and 2024, and net assets as at April 1 and March 31 for both the 2025 and 2024 years. Our audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditors' report thereon, in the Annual Report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

The Annual Report is expected to be made available to us after the date of the auditor's report. If, based on the work we will perform on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance.

Other Matter

We draw attention to the fact that the supplementary information included after the notes to the audited financial statements does not form part of the financial statements. We have not audited or reviewed this supplementary information and accordingly, we do not express an opinion, a review conclusion or any other form of assurance on this supplementary information.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

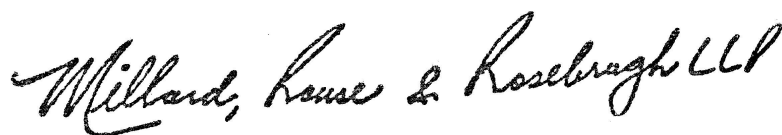
Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



October 15, 2025
Brantford, Ontario

CHARTERED PROFESSIONAL ACCOUNTANTS
Licensed Public Accountants

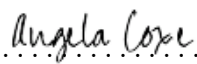
SOAR COMMUNITY SERVICES

STATEMENT OF FINANCIAL POSITION

As at March 31	2025	2024
ASSETS		
Current Assets		
Cash and bank (Note 3)	1,134,180	1,932,122
Accounts receivable	290,564	187,126
HST recoverable	292,469	153,750
Prepaid expenses	216,474	38,959
	1,933,687	2,311,957
Restricted Assets		
Restricted cash and investments (Note 4)	399,519	390,999
Restricted term deposits (Note 5)	240,175	227,749
	2,573,381	2,930,705
Capital Assets (Note 6)	4,663,502	4,617,131
	7,236,883	7,547,836
LIABILITIES		
Current Liabilities		
Accounts payable and accrued liabilities (Note 7)	1,322,887	1,609,073
Current portion of long term liabilities (Note 8)	61,902	59,560
	1,384,789	1,668,633
Long Term Liabilities (Note 8)	2,392,546	2,455,469
Replacement Reserve (Note 5)	240,175	227,749
Deferred Contributions Related to Capital Assets (Note 9)	529,413	578,611
	4,546,923	4,930,462
NET ASSETS		
Internally restricted (Note 4)	479,070	390,999
Unrestricted	2,210,890	2,226,375
	2,689,960	2,617,374
	7,236,883	7,547,836

Approved on behalf of the Board of Directors


..... Director


..... Director

SOAR COMMUNITY SERVICES

STATEMENT OF OPERATIONS

For the year ended March 31	2025	2024
Revenues		
Government funding	17,119,969	16,469,519
Less allocation to deferred revenue (Note 9)	-	(83,745)
Other government agencies	81,688	86,393
Interest and sundry	274,858	186,443
Rental revenue (Schedule 36)	1,296	(12,829)
Amortization of deferred contributions related to capital assets (Note 9)	49,198	31,430
	17,527,009	16,677,211
Expenses		
Advertising and promotion	47,314	114,886
Amortization	297,613	225,770
Building and occupancy	1,566,519	1,275,227
Client care	609,917	717,567
Employment incentives and supports	669,514	1,098,739
Interest and bank charges	9,649	1,547
Interest on long-term debt	2,868	5,447
Meetings	57,711	55,586
Memberships and affiliation fees	46,077	32,624
One-time expenses	345,664	225,501
Professional fees	147,644	50,318
Salaries and benefits (Note 10)	13,036,093	11,820,316
Staff training, conference and travel	210,722	226,587
Telephone, postage, office and sundry	464,778	458,063
Vehicle and transportation	27,651	22,909
	17,539,734	16,331,087
Excess (Deficiency) of Revenues over Expenses	(12,725)	346,124

See accompanying notes

SOAR COMMUNITY SERVICES

STATEMENT OF CHANGES IN NET ASSETS

As at March 31, 2025	Internally Restricted	Unrestricted	2025 Total
Balance - Beginning of Year	390,999	2,226,375	2,617,374
Excess (deficiency) of revenue over expenses	-	(12,725)	(12,725)
Allocated to replacement reserve (Note 5)	-	(2,760)	(2,760)
Net change in internally restricted assets (Note 4)	88,071	-	88,071
Balance - End of Year	479,070	2,210,890	2,689,960

As at March 31, 2024	Internally Restricted	Unrestricted	2024 Total
Balance - Beginning of Year	376,117	1,888,771	2,264,888
Excess (deficiency) of revenue over expenses	-	346,124	346,124
Allocated to replacement reserve (Note 5)	-	(8,520)	(8,520)
Net change in internally restricted assets (Note 4)	14,882	-	14,882
Balance - End of Year	390,999	2,226,375	2,617,374

SOAR COMMUNITY SERVICES

STATEMENT OF CASH FLOWS

For the year ended March 31	2025	2024
Cash Flows From Operating Activities		
Excess (deficiency) of revenues over expenses for the year	(12,725)	346,124
Charges (credits) to income not involving cash		
Amortization	297,613	225,770
Amortization of deferred contributions	(49,198)	(31,430)
Gain on disposal of capital assets	(3,036)	-
	232,654	540,464
Net change in non-cash working capital balances		
Accounts receivable	(103,438)	(89,800)
HST recoverable	(138,719)	(40,564)
Prepaid expenses	(177,515)	(21,147)
Accounts payable and accrued liabilities	(286,186)	182,869
Internally restricted assets	88,071	14,882
	(385,133)	586,703
Cash Flows Used In Financing Activities		
Repayment of long-term debt	(60,581)	(67,529)
Increase in deferred contributions	-	83,745
	(60,581)	16,216
Cash Flows Used In Investing Activities		
Increase in term deposit	(12,427)	(18,036)
Interest earned on reserve deposit	9,666	9,517
Purchase of capital assets	(345,947)	(218,426)
Proceeds from disposal of capital assets	5,000	-
	(343,708)	(226,945)
Net Increase (Decrease) in Cash and Cash Equivalents	(789,422)	375,974
Opening Cash and Cash Equivalents	2,323,121	1,947,147
Closing Cash and Cash Equivalents	1,533,699	2,323,121
Cash and Cash Equivalents consist of:		
Cash and bank	1,134,180	1,932,122
Restricted cash	399,519	390,999
	1,533,699	2,323,121

See accompanying notes

SOAR COMMUNITY SERVICES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

1. NATURE AND PURPOSE OF ORGANIZATION

SOAR Community Services is a non-profit organization incorporated without share capital under the laws of Ontario. The Organization serves, children, youth, adults, families with programs that provide prevention and awareness, crisis intervention, individual and group counselling, bed-based support and treatment, family support, and employment preparation and training.

The Organization is a registered charity and, as such is exempt from income tax and may issue income tax receipts to donors.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) and include the following significant accounting policies.

(a) Revenue Recognition

The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expense is incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can reasonably be estimated and collection is reasonably assured.

Interest income is recognized as it is earned in the statement of operations.

(b) Capital Assets

Capital assets are stated at cost less accumulated amortization. Amortization of furniture and equipment and leasehold improvements is provided using the straight-line method over the asset's estimated useful life of 5 years and computer equipment over 3 years. Building assets and vehicles are amortized using the declining balance method at rates of 4% and 30%, respectively.

(c) Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the current period. Actual results could differ from management's best estimates as additional information becomes available in the future.

(d) Harmonized Sales Tax

Due to the Organization's charitable status, 50% of the federal portion and 82% of the provincial portion of the HST paid is refundable to the Organization.

(e) Contributed Materials and Services

Contributed materials and services which are used in the normal course the Organization's operations and would otherwise have been purchased are recorded at their fair value at the date of contribution.

SOAR COMMUNITY SERVICES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Impairment of Long-lived Assets

In the event that facts and circumstances indicate that the Organization's long-lived assets may be impaired, an evaluation of recoverability would be performed. Such an evaluation entails comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a write down to market value or discounted cash flow is required. The Organization considers that no circumstances exist that would require such an evaluation.

(g) Expense Allocation

The Organization incurs a number of general and administrative support expenses that are common to the administration of its programs. The allocations of the general and administrative expenses are in accordance with the agreements of the funders. Other expenses are allocated using the following methods:

Allocation by Specific Item Identification:

Expenses will be allocated to the program to which the expense directly pertains. Expenses allocated in this manner are: advertising, client care, employment incentives and supports, meetings, staff training, conference and travel and vehicle and transportation.

Allocated by Time:

Expenses related to salaries and benefits will be allocated on the basis of the actual or estimated time spent within the different programs.

Allocated by Total Funding and Revenues:

Expenses noted will have been deemed to be tied to funding of allocated to programs based on the % of funding for the program across a number of programs that would share the expense. Expenses allocated in this manner are: building and occupancy, interest on long-term debt, memberships and affiliation fees, professional fees and telephone, postage, office and sundry.

Allocated by Direct Usage:

Amortization will be allocated on the basis of the use of the capital asset being amortized.

SOAR COMMUNITY SERVICES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial Instruments

Financial Instruments are recorded at fair value when acquired or issued. In subsequent periods, equities traded in an active market and derivatives are reported at fair value with any unrealized gains and losses reported in operations.

In addition, all bonds and guaranteed investment certificates have been designated to be the fair value category, with gains and losses reported in operations.

All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes or circumstances indicate the asset could be impaired.

Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each balance sheet date and charged to the financial instrument for those measured at amortized cost.

(i) Cash and Cash Equivalents

The Organization's policy is to present bank balances and term deposits with a maturity period of three months or less from the date of acquisition under cash and cash equivalents.

3. CASH AND BANK

The Organization's bank accounts are held at one chartered bank. The bank account earns interest at a nominal rate. Interest at prime plus 1% is charged on overdraft accounts.

4. RESTRICTED ASSETS

The Organization has established a self-insurance fund used to cover the cost of paying staff for up to the first 120 days of their disability leave and in certain circumstances their termination settlements. During the year, the Organization's Board of Directors internally restricted \$109,904 (2024 - \$38,040) and utilized \$21,833 (2024 - \$23,158).

SOAR COMMUNITY SERVICES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

5. REPLACEMENT RESERVE

The replacement reserve represents contributions that have been restricted externally to purchase capital improvements at Albion Street and Buffalo Street under the Ministry of Community and Social Services - Dedicated Supportive Housing agreement and at Chatham Street by the Canada Mortgage and Housing Corporation agreement. Changes in the replacement reserves are as follows:

	75 Albion Street	19 Buffalo Street	144 Chatham Street	2025 Total	2024 Total
Opening Balance	68,011	75,924	83,814	227,749	209,712
Provision for replacement reserves	-	2,760	-	2,760	8,520
Interest on earned term deposit	2,887	3,222	3,557	9,666	9,517
Closing Balance	70,898	81,906	87,371	240,175	227,749

6. CAPITAL ASSETS

2025

2024

	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	810,362	-	810,362	-
Building	5,246,499	1,854,957	5,229,350	1,714,358
Computer equipment	779,783	751,755	770,776	734,764
Furniture and equipment	499,847	427,003	499,847	393,506
Vehicle	438,814	363,268	480,526	370,507
Leasehold improvements	1,823,869	1,538,689	1,504,079	1,464,674
	9,599,174	4,935,672	9,294,940	4,677,809
Net Book Value	<u>4,663,502</u>		<u>4,617,131</u>	

SOAR COMMUNITY SERVICES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

7.	ACCOUNTS PAYABLE AND ACCRUED LIABILITIES	2025	2024
	Funders payable (receivable)		
	Ontario Health	396,239	363,842
	Labour, Immigration, Training and Skills Development	(80,128)	(190,345)
	FEDCAP Canada	(55,615)	200,343
	City of Brantford	(189,952)	(127,331)
	Other funders	303,498	107,746
	Trade payables and accruals	853,235	1,110,075
	Government payroll remittances	68,295	118,374
	Other payables	27,315	26,369
		1,322,887	1,609,073

The Organization has a credit card facility with the Bank of Nova Scotia totaling approximately \$150,000. At year end approximately \$72,161 of the facility was utilized.

8.	LONG TERM LIABILITIES	2025	2024
	Peoples Trust Company mortgage, 2.42% interest per annum, repayable in blended monthly instalments of \$2,222, renewable May 1, 2025, secured by the related land and building with a carrying value of \$192,133.	105,633	129,432
	First National Financial Corporation mortgage, 4.381% interest per annum, repayable in blended monthly instalments of \$13,264, renewable September 1, 2032, secured by the related land and building carrying value of \$3,089,636.	2,334,939	2,366,686
	Ford Credit Canada vehicle loan, 7.43% interest per annum, repayable in blended bi-weekly instalments of \$241, due September 6, 2027, secured by the related vehicle with a carrying value of \$7,842.	13,876	18,911
		2,454,448	2,515,029
	Less: current portion	61,902	59,560
		2,392,546	2,455,469

Long-term debt repayments for the next five years and thereafter assuming renewal with similar terms are as follows:

2026 - 61,902 2027 - 64,583 2028 - 62,703 2029 - 62,805 2030 - 42,886

SOAR COMMUNITY SERVICES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

9. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

Deferred contributions related to capital assets represent restricted contributions with which some of the program's equipment and building additions were purchased. Changes in the deferred contributions balance are as follows:

	2025	2024
Opening balance	578,611	526,296
Add: Contributed assets	-	83,745
Less: Amounts amortized to revenue	(49,198)	(31,430)
Closing balance	529,413	578,611

10. PENSION PLAN

The Organization maintains a defined contribution pension plan for qualified personnel. The expense for this plan is \$287,200 (2024 - \$243,250), and is included in the salaries and employee benefits figure on the Statement of Operations.

11. LEASE COMMITMENTS

The Organization has entered into lease agreements for various locations in Brantford, Dunnville and Caledonia, Ontario. The minimum annual lease payments for the next two years are as follows:

2026	407,707
2027	71,937

12. ECONOMIC DEPENDENCE

SOAR Community Services is primarily funded by Ontario Health West, Ministry of Community and Social Services, Ministry of Children, Community and Social Services, Ministry of Labour, Immigration, Training, and Skills Development (with program oversight by Fedcap Canada as the Service System Manager), Correctional Services of Canada, and the City of Brantford and its ongoing existence is dependent upon continued funding by these ministries and government programs.

SOAR COMMUNITY SERVICES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

13. FINANCIAL INSTRUMENT RISK

The Organization has identified the following financial risks:

Liquidity Risk

Liquidity risk is the risk that the Organization encounters difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the company will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from accounts payable and accrued liabilities and long-term debt.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization's exposure to credit risk relates to its accounts receivable. The risk of significant credit loss is considered remote as the receivables are mainly derived and outstanding from government agencies.

14. PUBLIC SECTOR SALARY DISCLOSURE ACT

The Public Sector Salary Disclosure Act, 1996, requires organizations to disclose annually the names, positions, salaries, and taxable benefits of employees paid \$100,000 or more in 2024. In 2024, SOAR Community Services had five employees paid \$100,000 or more in the calendar year. This information can be found on the Ministry of Finance website at:

<https://www.ontario.ca/public-sector-salary-disclosure/2024/all-sectors-and-seconded-employees/>

15. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with current year's presentation.

SOAR COMMUNITY SERVICES

Schedule 1 - Cornerstone House

(Unaudited)

For the year ended March 31	2025	2024
Revenues		
City of Brantford	346,400	285,048
Ontario Health West	557,619	558,619
Room and board	17,557	18,886
Miscellaneous	108,282	27,022
Amortization of deferred contributions related to capital assets	10,431	10,809
	1,040,289	900,384
Expenses		
Administration charges	54,240	69,240
Advertising and promotion	62	2,238
Amortization	17,036	17,543
Building and occupancy	80,328	66,744
Client care	39,565	35,524
Memberships and affiliation fees	150	400
One-time expenses	31,956	4,885
Professional fees	2,700	2,700
Salaries and benefits	777,738	692,001
Staff training, conference and travel	6,957	6,131
Telephone, postage, office and sundry	13,531	16,173
Vehicle and transportation	143	294
	1,024,406	913,873
Excess (Deficiency) of Revenues over Expenses	15,883	(13,489)

SOAR COMMUNITY SERVICES

Schedule 2 - Station House

(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	387,525	387,525
Ministry of Health	23,234	23,244
Ontario Health	239,190	201,190
Amortization of deferred contributions related to capital assets	3,453	3,513
	653,402	615,472
Expenses		
Administration charges	55,380	55,380
Advertising and promotion	62	-
Amortization	4,796	4,912
Building and occupancy	29,163	36,480
Client care	17,421	18,709
Memberships and affiliation fees	100	100
One-time expenses	146	-
Professional fees	1,200	1,200
Salaries and benefits	521,481	475,141
Staff training, conference and travel	9,612	7,864
Telephone, postage, office and sundry	11,069	12,882
Vehicle and transportation	593	1,202
	651,023	613,871
Excess (Deficiency) of Revenues over Expenses	2,379	1,601

SOAR COMMUNITY SERVICES
Schedule 3 - Supportive Housing
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ontario Health West	248,585	248,585
Miscellaneous revenue	-	21,047
	248,585	269,632
Expenses		
Administration charges	21,480	21,480
Advertising and promotion	-	1,951
Amortization	4,367	941
Building and occupancy	33,379	37,297
Client care	272	2,502
Memberships and affiliation fees	75	-
One-time expenses	13,586	-
Professional fees	720	720
Salaries and benefits	165,777	168,768
Staff training, conference and travel	6,591	4,747
Telephone, postage, office and sundry	4,407	7,936
Vehicle and transportation	1,171	4,282
	251,825	250,624
Excess (Deficiency) of Revenues over Expenses	(3,240)	19,009

SOAR COMMUNITY SERVICES
Schedule 4 - Ministry of Health Rent Supplements
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Health and Long-Term Care	117,078	111,078
Expenses		
Building and occupancy	15	-
Client expenses	25,127	13,442
Rent supplements	106,885	97,636
	132,027	111,078
Excess (Deficiency) of Revenues over Expenses	(14,949)	-

SOAR COMMUNITY SERVICES
Schedule 5 - Youth Supportive Housing
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
City of Brantford		
Rent Supplements	36,633	32,542
Lucy Marco Rent Supplements	34,990	-
Youth Supportive Housing Rent Supplements	180,767	177,761
Youth Supportive Housing Operating	168,992	63,744
	421,382	274,047
Expenses		
Administration	11,780	6,780
Building and occupancy	2,834	780
Client care	10	-
One-time expenses	174	-
Professional fees	180	180
Rent Supplements - City of Brantford	36,633	32,542
Rent Supplements - Lucy Marco	37,630	-
Rent Supplements - Youth Supportive Housing	180,767	177,761
Salaries and benefits	149,230	54,258
Staff training, conference and travel	514	254
Telephone, postage, office and sundry	942	1,492
	420,694	274,047
Excess (Deficiency) of Revenues over Expenses	688	-

SOAR COMMUNITY SERVICES
Schedule 6 - Brantford Downtown Outreach Team
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Health Canada	-	371,955
Ontario Health West - One time	-	10,000
	-	381,955
Expenses		
Administration charges	-	12,600
Building and occupancy	-	6,618
Client care	-	98,949
Salaries and benefits	-	252,954
Staff training, conference and travel	-	3,428
Telephone, postage, office and sundry	-	3,796
Vehicle and transportation	-	3,609
	-	381,955
Excess (Deficiency) of Revenues over Expenses	-	-

SOAR COMMUNITY SERVICES

Schedule 7 - Extrajudicial Measures-Extrajudicial Sanctions (Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	61,708	61,708
Expenses		
Administration charges	5,640	5,640
Advertising and promotion	858	-
Amortization	814	814
Building and occupancy	2,125	1,740
Professional fees	180	180
Salaries and benefits	49,232	51,359
Staff training, conference and travel	53	1,000
Telephone, postage, office and sundry	2,515	1,789
	61,417	62,522
Excess (Deficiency) of Revenues over Expenses	291	(814)

SOAR COMMUNITY SERVICES
Schedule 8 - Youth Support Program
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	69,735	69,735
Expenses		
Administration charges	4,920	4,920
Building and occupancy	2,638	2,460
Client care (recovered)	(128)	(129)
Professional fees	180	180
Salaries and benefits	59,802	61,272
Staff training, conference and travel	348	239
Telephone, postage, office and sundry	845	793
Vehicle and transporation	769	-
	69,374	69,735
Excess (Deficiency) of Revenues over Expenses	361	-

SOAR COMMUNITY SERVICES

Schedule 9 - Attendance Centre

(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	334,750	334,750
Amortization of deferred contributions	1,955	1,965
	336,705	336,715
Expenses		
Administration charges	31,920	31,920
Advertising and promotion	482	7,630
Amortization	4,945	10,072
Building and occupancy	54,824	44,491
Client care	2,308	4,234
Memberships and affiliation fees	225	-
One-time expenses	169	-
Professional fees	1,080	1,080
Salaries and benefits	212,976	202,323
Staff training, conference and travel	5,533	8,865
Telephone, postage, office and sundry	16,087	19,940
Vehicle and transportation	4,821	5,580
	335,370	336,134
Excess (Deficiency) of Revenues over Expenses	1,335	581

SOAR COMMUNITY SERVICES
Schedule 10 - Youth Mental Health Court Worker
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	86,830	85,000
Expenses		
Administration charges	7,740	7,740
Building and occupancy	4,078	4,080
Client care	35	-
Professional fees	300	300
Salaries and benefits	72,435	70,758
Staff training, conference and travel	814	602
Telephone, postage, office and sundry	970	1,520
	86,373	85,000
Excess (Deficiency) of Revenues over Expenses	457	-

SOAR COMMUNITY SERVICES
Schedule 11 - Youth Justice Family Worker
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	68,000	68,000
Amortization of deferred contributions	348	497
	68,348	68,497
Expenses		
Administration charges	6,240	6,240
Amortization	71	710
Building and occupancy	3,290	3,240
Client care	6	-
Professional fees	180	180
Salaries and benefits	55,038	56,864
Staff training, conference and travel	555	346
Telephone, postage, office and sundry	2,289	1,130
	67,668	68,710
Excess (Deficiency) of Revenues over Expenses	680	(213)

SOAR COMMUNITY SERVICES
Schedule 12 - Back On Track
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Centre for Addiction & Mental Health	81,688	86,393
Expenses		
Administration charges	7,080	6,540
Building and occupancy	3,178	3,000
Client care	60	42
Memberships and affiliation fees	42	-
Professional fees	180	180
Salaries and benefits	66,096	57,512
Staff training, conference and travel	1,044	116
Telephone, postage, office and sundry	3,639	957
	81,319	68,347
Excess (Deficiency) of Revenues over Expenses	369	18,046

SOAR COMMUNITY SERVICES
Schedule 13 - Bail Supervision
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of the Attorney General	459,614	425,516
Expenses		
Administration charges	38,700	38,700
Amortization	852	852
Building and occupancy	17,038	16,440
Client care	378	144
Memberships and affiliation fees	2,975	2,900
Professional fees	1,320	1,320
Salaries and benefits	381,512	350,457
Staff training, conference and travel	4,185	3,243
Telephone, postage, office and sundry	11,266	12,313
	458,226	426,368
Excess (Deficiency) of Revenues over Expenses	1,388	(852)

SOAR COMMUNITY SERVICES
Schedule 14 - Direct Accountability Program
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of the Attorney General	50,000	50,000
Expenses		
Administration charges	4,500	4,500
Building and occupancy	2,215	2,160
Client care	-	90
Professional fees	120	120
Salaries and benefits	39,840	41,001
Staff training, conference and travel	705	537
Telephone, postage, office and sundry	2,400	1,576
	49,780	49,983
Excess (Deficiency) of Revenues over Expenses	220	17

SOAR COMMUNITY SERVICES
Schedule 15 - Adult Community Service Order
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Community Safety & Correctional Services	32,742	31,017
Expenses		
Administration charges	3,188	2,760
Salaries and benefits	28,594	28,207
Staff training, conference and travel	29	50
Telephone, postage, office and sundry	717	-
	32,528	31,017
Excess (Deficiency) of Revenues over Expenses	214	-

SOAR COMMUNITY SERVICES
Schedule 16 - Case Management
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ontario Health West	88,397	101,397
Expenses		
Administration charges	7,980	8,820
Building and occupancy	4,753	4,680
Client care	55	70
Professional fees	300	300
Salaries and benefits	73,006	86,475
Staff training, conference and travel	662	143
Telephone, postage, office and sundry	1,201	908
	87,957	101,397
Excess (Deficiency) of Revenues over Expenses	440	-

SOAR COMMUNITY SERVICES
Schedule 17 - Peter Willis Residence
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Correctional Services of Canada	799,899	763,357
Ontario Health West	126,841	216,841
Ministry of Community and Social Services - Dedicated Housing Support	64,081	64,081
Amortization of deferred contributions related to capital assets	730	760
	991,551	1,045,039
Expenses		
Administration charges	73,380	76,020
Advertising and promotion	406	-
Amortization	13,288	12,246
Building and occupancy	49,984	42,457
Client care	37,712	38,614
Interest on long-term debt	2,868	3,421
Management fees	36,000	86,040
Memberships and affiliation fees	206	103
One-time expenses	107,660	94,708
Professional fees	2,520	2,520
Salaries and benefits	618,700	639,698
Staff training, conference and travel	10,096	11,459
Telephone, postage, office and sundry	19,073	16,379
Vehicle and transportation	1,817	606
	973,710	1,024,303
Excess (Deficiency) of Revenues over Expenses	17,841	20,736

SOAR COMMUNITY SERVICES
Schedule 18 - Substance Abuse Programs
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ontario Health West	1,327,288	1,347,288
Brant United Way	29,422	59,562
Solicitor General	76,469	41,967
	1,433,179	1,448,817
Expenses		
Administration charges	127,980	124,651
Advertising and promotion	541	6,205
Amortization	17,638	412
Building and occupancy	158,973	183,799
Client care	709	7,043
Memberships and affiliation fees	8,178	15,885
One-time expenses	-	1,297
Professional fees	3,900	3,900
Salaries and benefits	1,052,860	1,001,752
Staff training, conference and travel	28,590	47,928
Telephone, postage, office and sundry	44,460	54,063
	1,443,829	1,446,936
Excess (Deficiency) of Revenues over Expenses	(10,650)	1,881

SOAR COMMUNITY SERVICES
Schedule 19 - Rapid Access Addiction Medicine
(Unaudited)

For the period ended March 31	2025	2024
Revenues		
Ontario Health West	81,560	81,560
Expenses		
Administration charges	3,900	3,720
Building and occupancy	2,802	297
Client care	10	139
Memberships and affiliation fees	612	-
Salaries and benefits	71,941	57,480
Staff training, conference and travel	407	584
Telephone, postage, office and sundry	1,429	3,128
	81,101	65,347
Excess (Deficiency) of Revenues over Expenses	459	16,213

SOAR COMMUNITY SERVICES
Schedule 20 - Addictions Case Management
(Unaudited)

For the period ended March 31	2025	2024
Revenues		
Ontario Health West	32,205	32,205
Expenses		
Salaries and benefits	30,852	23,972
Staff training, conference and travel	337	501
Telephone, postage, office and sundry	650	650
Vehicle and transportation	168	-
	32,007	25,122
Excess (Deficiency) of Revenues over Expenses	198	7,083

SOAR COMMUNITY SERVICES
Schedule 21 - Addictions Safe Beds
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Canadian Mental Health Association	84,000	84,000
Expenses		
Administration charges	9,120	8,700
Building and occupancy	780	780
Salaries and benefits	73,098	72,310
Staff training, conference and travel	338	986
Telephone, postage, office and sundry	277	1,224
	83,613	84,000
Excess (Deficiency) of Revenues over Expenses	387	-

SOAR COMMUNITY SERVICES
Schedule 22 - Withdrawal Management
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Brant Community Healthcare System	1,080,034	1,080,034
Amortization of deferred contributions	5,115	8,897
	1,085,149	1,088,931
Expenses		
Advertising and promotion	71	1,089
Amortization	1,325	17,399
Building and occupancy	39,314	52,923
Client care	22,552	33,889
Memberships and affiliation fees	4,442	2,167
One-time expenses	649	-
Salaries and benefits	982,651	955,806
Staff training, conference and travel	10,582	10,873
Telephone, postage, office and sundry	12,346	21,885
Vehicle and transportation	368	1,400
	1,074,300	1,097,433
Excess (Deficiency) of Revenues over Expenses	10,849	(8,502)

SOAR COMMUNITY SERVICES**Schedule 23 - Men's Bed-Based Addictions Treatment****(Unaudited)**

For the year ended March 31	2025	2024
Revenues		
Ontario Health West	1,065,059	955,059
Ontario Health West - one time	70,378	23,281
Amortization of deferred contributions	1,372	1,372
	1,136,809	979,712
Expenses		
Administration charges	152,307	145,020
Amortization	1,372	1,372
Building and occupancy	44,572	49,522
Client care	35,707	36,529
Memberships and affiliation fees	25	2,260
One-time expenses	70,966	27,354
Salaries and benefits	813,126	706,036
Staff training, conference and travel	4,507	3,745
Telephone, postage, office and sundry	8,254	7,575
Vehicle and transportation	448	298
	1,131,284	979,712
Excess (Deficiency) of Revenues over Expenses	5,525	-

SOAR COMMUNITY SERVICES**Schedule 24 - Crisis Services****(Unaudited)****For the year ended March 31****2025****2024****Revenues**

Ontario Health West	1,555,226	1,559,033
City of Brantford	-	16,511
Ontario Health West - sessional fees	41,405	49,395
Miscellaneous	53	-
Amortization of deferred contributions	398	568
	1,597,082	1,625,507

Expenses

Administration charges	138,624	131,520
Advertising and promotion	1,614	6,185
Amortization	2,343	5,856
Building and occupancy	140,019	148,975
Client care	41,648	50,407
Memberships and affiliation fees	4,667	4,970
One-time expenses	973	6,051
Professional fees	4,320	4,320
Salaries and benefits	1,213,084	1,205,425
Staff training, conference and travel	15,882	18,216
Telephone, postage, office and sundry	26,454	24,074
Vehicle and transportation	1,515	1,964
	1,591,143	1,607,963

Excess (Deficiency) of Revenues over Expenses**5,939****17,544**

SOAR COMMUNITY SERVICES**Schedule 25 - Women's Bed-Based Addictions Treatment****(Unaudited)**

For the year ended March 31	2025	2024
Revenues		
Ontario Health West	1,047,936	1,047,936
Ministry of Community and Social Services - Dedicated Housing Support	43,368	52,876
Amortization of deferred contributions	2,000	2,084
	1,093,304	1,102,896
Expenses		
Administration charges	49,287	49,140
Advertising and promotion	71	15,335
Amortization	7,759	19,628
Building and occupancy	64,192	48,135
Client care	33,087	33,967
Interest on long term debt	-	2,026
Memberships and affiliation fees	1,225	1,107
Professional fees	3,000	3,000
Salaries and benefits	911,982	893,848
Staff training, conference and travel	8,385	10,446
Telephone, postage, office and sundry	13,779	29,278
Vehicle and transportation	436	467
	1,093,203	1,106,377
Excess (Deficiency) of Revenues over Expenses	101	(3,481)

SOAR COMMUNITY SERVICES

Schedule 26 - Youth Crisis

(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	154,047	154,047
Ministry of Children, Community and Social Services - One Time	15,350	1,850
	<u>169,397</u>	<u>155,897</u>
Expenses		
Administration charges	13,980	13,320
Building and occupancy	13,250	11,828
Professional fees	420	420
Salaries and benefits	137,456	126,504
Staff training, conference and travel	606	1,120
Telephone, postage, office and sundry	2,834	2,706
	<u>168,546</u>	<u>155,897</u>
Excess (Deficiency) of Revenues over Expenses	851	-

SOAR COMMUNITY SERVICES
Schedule 27 - Youth Crisis Counselling
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Children, Community and Social Services	127,909	127,909
Expenses		
Administration charges	11,640	11,100
Building and occupancy	10,732	9,705
Memberships and affiliation fees	413	400
Professional fees	420	420
Salaries and benefits	97,714	103,199
Staff training, conference and travel	1,080	770
Telephone, postage, office and sundry	5,303	2,315
	127,302	127,909
Excess (Deficiency) of Revenues over Expenses	607	-

SOAR COMMUNITY SERVICES
Schedule 28 - Gambling Responsibly
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ontario Health West	70,804	70,804
Expenses		
Administration charges	6,420	6,120
Building and occupancy	5,533	5,884
Professional fees	180	180
Salaries and benefits	54,731	56,697
Staff training, conference and travel	428	72
Telephone, postage, office and sundry	3,203	1,852
	70,495	70,804
Excess (Deficiency) of Revenues over Expenses	309	-

SOAR COMMUNITY SERVICES**Schedule 29 - Brant Employment Centre - Employment Services****(Unaudited)**

For the year ended March 31	2025	2024
Revenues		
Fedcap Canada		
Operating	1,253,528	1,253,528
Employment incentives	205,688	133,794
Performance based funds	176,872	245,005
Miscellaneous	820	-
	1,636,908	1,632,327
Expenses		
Administration charges	187,800	188,030
Advertising and promotion	5,851	8,203
Amortization	411	412
Building and occupancy	92,315	86,968
Client services	1,229	4,188
Employment and training incentives	19,756	6,084
Employment and training supports	185,933	127,730
Memberships and affiliation fees	75	500
One-time expenses	55	-
Professional fees	3,600	3,600
Salaries and benefits	1,091,116	975,717
Staff training, conference and travel	10,128	12,986
Telephone, postage, office and sundry	30,512	41,154
Vehicle and transportation	711	1,173
	1,629,492	1,456,745
Excess (Deficiency) of Revenues over Expenses	7,416	175,582

SOAR COMMUNITY SERVICES**Schedule 30 - Brant Employment - Canada-Ontario Job Grant
(Unaudited)**

For the year ended March 31	2025	2024
Revenues		
Ministry of Labour, Immigration, Training and Skills Development		
Operating	22,405	26,104
Incentives, individual supports and training	129,064	146,370
	151,469	172,474
Expenses		
Administration charges	3,430	3,900
Advertising and promotion	300	300
Amortization	312	780
Building and occupancy	1,991	2,160
Professional fees	120	120
Salaries and benefits	10,599	19,430
Staff training, conference and travel	33	34
Telephone, postage, office and sundry	5,620	161
Training contribution	129,064	146,370
	151,469	173,254
Excess (Deficiency) of Revenues over Expenses	-	(780)

SOAR COMMUNITY SERVICES

Schedule 31 - Brant Employment - Skills Development Fund

(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Labour, Immigration, Training and Skills Development		
Operating	-	751,282
Employment incentives	-	75,812
Employment supports	-	166,519
	-	993,614
Expenses		
Administration charges	-	60,960
Advertising and promotion	-	7,128
Building and occupancy	-	36,881
Client services	-	225,573
Financial supports & incentives	-	241,594
Professional fees	-	3,525
Salaries and benefits	-	388,238
Staff training, conference and travel	-	12,602
Telephone, postage, office and sundry	-	19,711
	-	996,214
Excess (Deficiency) of Revenues over Expenses	-	(2,600)

SOAR COMMUNITY SERVICES

Schedule 32 - Brant - Work Readiness and Advancement Program

(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Minister of Employment, Workforce Development and Labour		
Operating	154,594	259,753
Financial supports & participant costs	208,605	251,352
	363,199	511,105
Expenses		
Administration charges	18,497	-
Building and occupancy	17,868	2,681
Financial supports & participant costs	208,605	251,352
Professional fees	900	1,199
Salaries and benefits	114,892	254,812
Staff training, conference and travel	-	18
Telephone, postage, office and sundry	1,750	1,043
	362,513	511,105
Excess (Deficiency) of Revenues over Expenses	687	-

SOAR COMMUNITY SERVICES
Schedule 33 - Dunnville - Employment Services
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Fedcap Canada		
Operating	548,084	548,084
Employment incentives	26,180	13,193
Performance based funding	27,527	67,594
Miscellaneous	7,000	-
	608,791	628,871
Expenses		
Administration charges	82,200	82,200
Advertising and promotion	789	860
Building and occupancy	47,648	51,036
Client services	299	563
Employment and training supports	26,180	13,193
Memberships and affiliation fees	101	86
Professional fees	1,680	1,680
Salaries and benefits	424,341	421,272
Staff training, conference and travel	6,603	4,846
Telephone, postage, office and sundry	16,438	18,140
	606,278	593,877
Excess (Deficiency) of Revenues over Expenses	2,512	34,994

SOAR COMMUNITY SERVICES
Schedule 34 - Caledonia - Employment Services
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Fedcap Canada		
Operating	308,776	308,776
Employment incentives	30,529	13,119
Performance based funding	48,278	69,567
Miscellaneous	4,578	-
	392,161	391,463
Expenses		
Administration charges	46,320	46,320
Advertising and promotion	-	3,092
Building and occupancy	51,980	53,160
Client services	103	571
Employment and training incentives	5,512	-
Employment and training supports	25,017	13,119
Memberships and affiliation fees	-	175
One-time expenses	4,578	-
Professional fees	900	900
Salaries and benefits	238,263	227,355
Staff training, conference and travel	3,448	6,554
Telephone, postage, office and sundry	14,424	9,551
	390,544	360,797
Excess (Deficiency) of Revenues over Expenses	1,617	30,666

SOAR COMMUNITY SERVICES

Schedule 35 - Caledonia - Canada-Ontario Job Grant

(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Ministry of Labour, Immigration, Training and Skills Development		
Operating	11,287	13,293
Incentives, individual supports and training	59,044	69,054
	70,331	82,347
Expenses		
Administration charges	1,730	1,980
Advertising and promotion	300	300
Building and occupancy	1,760	1,740
Salaries and benefits	4,743	8,575
Staff training, conference and travel	10	10
Telephone, postage, office and sundry	2,744	688
Training contribution	59,043	69,054
	70,331	82,347
Excess (Deficiency) of Revenues over Expenses	-	-

SOAR COMMUNITY SERVICES**Schedule 36 - Murray Street****(Unaudited)****For the year ended March 31****2025****2024****Revenues**

Rent Revenues

Residential	184,525	174,833
Commercial	47,400	27,580
Parking	1,270	671
	233,195	203,084

Expenses

Administration charges (net)	-	3,000
Building and occupancy	108,826	93,402
Interest on long-term debt	102,335	103,470
Management fees	13,970	13,616
Professional fees	3,282	2,206
Telephone, postage, office and sundry	3,487	218
	231,900	215,913

Excess (Deficiency) of Revenues over Expenses**1,296 (12,829)**

SOAR COMMUNITY SERVICES**Schedule 37 - Brant - Ontario Disability Support Program****(Unaudited)**

For the year ended March 31	2025	2024
Revenues		
Fedcap Canada		
Operating	90,000	90,000
Employment incentives	22,794	8,352
Performance based funding	-	1,004
	112,794	99,356
Expenses		
Administration charges	13,500	12,480
Advertising and promotion	420	420
Building and occupancy	7,111	7,440
Client care	5,594	-
Employment incentives	17,199	8,352
Professional fees	240	240
Salaries and benefits	62,422	66,366
Staff training	2,708	1,918
Telephone, postage, office and sundry	3,201	2,140
	112,396	99,356
Excess (Deficiency) of Revenues over Expenses	398	-

SOAR COMMUNITY SERVICES**Schedule 38 - Centre for Addiction and Mental Health****(Unaudited)**

For the year ended March 31	2025	2024
Revenues		
CAMH-Health Canada		
Operating	233,065	76,573
Expenses		
Administration charges	15,720	-
Advertising and promotion	814	-
Building and occupancy	19,853	-
Client care	1,200	-
One-time expenses	-	9,843
Professional fees	1,200	-
Salaries and benefits	148,668	66,730
Staff training	745	-
Telephone, postage, office and sundry	3,050	-
	191,250	76,573
Excess (Deficiency) of Revenues over Expenses	41,815	-

SOAR COMMUNITY SERVICES
Schedule 39 - Housing Resource Centre
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
City of Brantford		
HRC	750,000	122,813
Allocation to deferred contributions	-	(49,173)
Housing Stability	201,079	24,251
Housing Stability - one-time	97,000	-
Amortization of deferred capital contributions	15,555	-
	1,063,634	97,891
Expenses		
Administration charges	28,800	-
Advertising and promotion	62	2,500
Amortization	15,555	-
Building and occupancy	222,308	24,251
Client care	4,348	865
One-time expenses	80,390	27,031
Professional fees	1,200	-
Salaries and benefits	688,359	37,197
Staff training	5,306	283
Telephone, postage, office and sundry	12,004	5,763
Vehicle and transporation	305	-
	1,058,637	97,890
Excess (Deficiency) of Revenues over Expenses	4,998	-

SOAR COMMUNITY SERVICES
Schedule 40 - Emergency Housing
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
City of Brantford		
Emergency Housing	895,065	160,095
Allocation to deferred contributions	-	(34,572)
Amortization of deferred capital contributions	6,914	-
	901,979	125,523
Expenses		
Administration charges	34,200	-
Advertising and promotion	165	3,000
Amortization	6,914	-
Building and occupancy	57,460	41
Client care	21,921	1,965
One-time expenses	34,352	53,831
Professional fees	2,700	-
Salaries and benefits	701,769	66,173
Staff training	13,289	69
Telephone, postage, office and sundry	23,502	444
Vehicle and transportation	302	-
	896,573	125,523
Excess (Deficiency) of Revenues over Expenses	5,406	-

SOAR COMMUNITY SERVICES
Schedule 41 - George Street House
(Unaudited)

For the year ended March 31

2025

Revenues

Child and Family Services of Grand Erie

Operating

71,491

Expenses

Advertising and promotion

71

Building and occupancy

785

Salaries and benefits

37,523

Staff training

808

Telephone, postage, office and sundry

32,017

71,203

Excess (Deficiency) of Revenues over Expenses

288

SOAR COMMUNITY SERVICES
Schedule 42 - Central Administration
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Allocated Central Administration	1,315,329	1,337,481
Donations, interest and sundry	182,559	147,215
Amortization of deferred contributions related to capital assets	927	965
	1,498,815	1,485,662
Expenses		
Advertising and promotion	34,377	48,418
Amortization	197,814	131,821
Building and occupancy	222,949	217,512
Interest and bank charges	9,649	1,547
Meetings	43,171	51,240
Memberships and affiliation fees	22,564	1,571
One-time expenses	11	500
Professional fees	99,313	15,654
Salaries and benefits	802,447	796,372
Staff training, conference and travel	63,196	47,076
Telephone, postage, office and sundry	107,329	126,187
Vehicle and transportation	14,084	2,034
	1,616,905	1,439,932
Excess (Deficiency) of Revenues over Expenses	(118,090)	45,729