

Challenge. Choices. Change.

annual report 2006-07



St. Leonard's
COMMUNITY SERVICES

Challenge. Choices. Change.

Vision

St. Leonard's Community Services will continue to develop effective outcome based programs to meet emerging community needs.

Mission

St. Leonard's Community Services empowers clients to overcome life challenges by helping them make responsible choices that result in positive change.

We are a progressive charitable Agency responding to the needs of our community by promoting innovative programs for youth, families and adults.

Our dedicated team of staff and volunteers provides diverse services in the areas of youth and family counselling, housing, justice, addictions and mental health, employment and education.

Values and Beliefs

In our dealings with all of our stakeholders, we value integrity, respect, compassion, creativity and accountability.

1. St. Leonard's Community Services programs create a positive climate for learning and growing and give clients the confidence to:
 - Live responsibly,
 - Respect others and themselves,
 - Develop positive relationships,
 - Live pro-social lives and
 - Learn new skills.
2. St. Leonard's Community Services values a well-trained staff and volunteer team committed to ongoing learning that results in the continuous improvement of our services.
3. St. Leonard's Community Services has an entrepreneurial spirit and values partnerships with community organizations and individuals who share our commitment to quality programs.

Dedication

This Annual Report is Dedicated to: Sally Laidlaw
Anna Mae Simington



Major Achievements

St. Leonard's Community Services achieved many of its goals in 2006/2007 including:

- Expansion of the dining and recreation facilities at the Youth Resource Centre (YRC), located at 331 Dalhousie Street, in order to properly serve 20 youth. This renovation, which followed the creation of 20 single rooms last year, was made possible with funding from Canada Mortgage and Housing Corporation (CMHC) and through ongoing contributions for operating expenses from the Municipality, the Ministry of Children and Youth Services and area Children's Aid Societies.
- Establishment of mental health counselling services for students on-site in area high schools.
- Launching our new website www.st-leonards.com and providing e-mail access for all staff, students, volunteers and Board members.
- Recognizing the changing cultural face of Brantford, the Agency embarked on a series of Diversity Training workshops for senior staff, delivered by Dr. Leeno Karumanchery, Diversity Solutions Inc. Further training is scheduled this year for additional staff.

Responding to Emerging Community Needs

Several new programs and services were developed in response to emerging community needs.

Policies designed to divert lower risk offenders from court and jail were introduced by the Ministry of the Attorney General. St. Leonard's Community Services received funding to administer a Bail Verification and Supervision Program and a Youth Justice Committee. The Youth Justice Committee is comprised of community volunteers to facilitate restorative justice circles involving both the perpetrator and the victim, when possible.

Human Resources

Sally Laidlaw, a 30-year veteran of our Board, passed away. Sally served in many capacities, including Chair of Personnel and as President. She will be greatly missed by all.

We were further saddened by the death of Anna Mae Simington, a long-standing employee who worked tirelessly on behalf of the Agency to prevent drinking and driving in our community.

We also bid farewell and best wishes to Mike Bryson, who is moving on to a new career after serving the Agency for 20 years both as a Program Manager and as the Director of Youth Services.

The Agency continued its efforts to improve employee compensation by enhancing benefits for dental, vision and professional services. Board members and the Management Team hosted Staff Appreciation Luncheons in recognition of the exemplary work our staff do day in and day out for our clients.

With a view to increasing our knowledge and skills, the Agency entered into an agreement with the Province and Centennial College to register 21 employees in the three year Child and Youth Worker (CYW) Apprenticeship Program. We are grateful to Laurier Brantford for providing a lecture room every Friday in the Odeon Building.

The Agency formed a Student Placement Team to oversee the student apprenticeship program as well as other student placement activities. Our employment services and learning centres will accept first year CYW students, while our group homes, justice programs and mental health services will accept second and third year students.

Each sector accepted one Community Service Learning student from Laurier Brantford on 40-hour placements, which proved to be a very positive experience for the students and the Agency.

Funding and Facilities

We were very fortunate to receive funding from several foundations, businesses and service clubs who contributed to our programming and facility needs.

We celebrated several official openings including, the Youth Action Centre, the Addictions/Mental Health Centre and the Youth Resource Centre, which were renovated and furnished with financial support from the provincial and federal governments. We were honoured to have Monte Solberg, the Federal Minister for Human Resources to celebrate a \$53,000 grant to help create second stage housing for young women.

12 Market Street was renovated and furnished to provide adult justice services including the Bail Verification and Supervision Program, Diversion, Community Service Orders, Back on Track and Case Management for offenders with substance abuse and/or mental health problems.

The Youth Action Centre located at 466 Colborne Street was further renovated to accommodate the integration of learning centres, youth employment services and justice programs including Youth Diversion, Youth Justice Committee, Community Service Orders, Youth Support Program and the Attendance Centre.

Community Education and Advocacy

Supporting the Agency's efforts to educate and advocate for at-risk children and youth, City Council proclaimed Children's Mental Health Week in May and Youth Homelessness Week in February. Support from Mayor Hancock, Dave Levac MPP, Lloyd St. Amand MP, the Expositor, CKPC, numerous local businesses and agencies helped raise awareness concerning the challenges our community's youth face every day dealing with mental illness and homelessness.

In closing, we thank the Board, staff, including volunteers and students, and our community partners for continuing to share in the realization of our mission and goals.



Bill Sanderson, Executive Director

Goals for the Coming Year

During the coming 12 months we plan to:

- Rebuild Varence Home as an 8-bed program serving the needs of area CAS's.
- Open 144 Chatham Street as second stage housing for five formerly homeless young women transitioning from the YRC.
- Expand by one day each weekend, the Tim Horton Respite Camp Experience for children with mental health problems.
- Implement a Youth and Arts Program as a prevention and early intervention for up to 20 at-risk children and teens.
- Enhance programming for up to 10 justice clients by implementing an Animal Assisted Therapy program as an adjunct to the Attendance Centre and Youth Support Program.
- Research anti-bullying programs.
- Recruit volunteers to help transport clients to various community outings.
- Implement a single client information system in Agency departments for intake, assessment, reporting and program evaluation.
- Maximize the use of the website as a communication tool for the community by posting a calendar of events, Agency news, program updates, external job postings, volunteering opportunities and donation opportunities.
- Utilize the internet as an internal communication tool for staff, students and Board members by posting memos, minutes, reports, training opportunities, job postings and journal articles.
- Conduct a Children's Mental Health Accreditation Self Review by spring 2008 in preparation for a site review by Children's Mental Health Ontario in September 2008.



Suzanne Moffatt, President

Youth and Family

St. Leonard's Youth and Family Services offer counselling, education, residential and support programs for youth and their families. We help children and youth learn basic independent living skills in order to avoid risky behaviour and achieve success in school, work and the community.

Enhanced and Expanded Clinical and Child Psychiatry Services

Dr. Gwen Dutrizac continues to support the children's residential programs by providing helpful and practical file reviews, consultation, cognitive/psychological/emotional assessments and staff training. This past year, St. Leonard's Community Services expanded our work with Dr. Dutrizac through her new involvement with Varency Home.

Access to health care services is a common yet serious challenge in smaller communities. Recently, the provincial government announced increased funding to enhance access to Child Psychiatrists across the province. The Ontario Telepsychiatry program has now expanded to include a western hub. This hub will provide psychiatric consultation via video conference. Many of the Agency's clients accessing residential services will benefit from this expanded resource.

A Better School Experience

This past September, Roy Walsh Homes moved their elementary and secondary learning centre classes off-site to newly decorated and renovated classrooms at the Addictions and Mental Health Centre at 133 Elgin Street, Brantford. This move enabled the clients to experience school "out of the residence" and it created space for community youth in need of this type of school placement.

March Fire at Varency Home

On March 16, 2007, all residents and staff managed to escape unharmed from an afternoon fire that swiftly engulfed the home. The residents, staff and school program were quickly and safely evacuated to Brantford. Everyone was deeply impacted by the seriousness of this event and all showed great composure, compassion and ability to adapt.

Currently, planning is underway for the rebuild of Varency Home in Jarvis. The program is especially appreciative of the good work of the Haldimand Fire Department, the support of the local community and the many businesses and organizations who donated goods, services and monies to help replace the many personal items that our clients lost in the fire.

We look forward to our return to the Jarvis community this fall.

Child Welfare Reform

St. Leonard's Community Services has been providing residential care to local, regional and provincially based Children's Aid Societies since 1992.

In an effort to establish more home-like therapeutic environments for children in the care of the CAS, the Agency reduced its overall number of child welfare beds to eight for Brant County and eight for Haldimand/Norfolk. This decision was also in response to a reduced demand for group home beds in Ontario, resulting from changing demographics and child welfare reforms, which are focusing on permanency planning, adoption, custody, foster care and kinship care.

Sadly, as a result of the reduction in beds, staffing levels needed to be reduced. In an effort to minimize the impact of the reduction and to ensure the continued relationship between the Agency and valued staff members, most impacted employees were transferred to other Agency locations or they accepted an alternate role within the program.

Testimonials

"I moved into the residence in November 2006. Shortly after I got here, I went into custody a couple of times but since then, staff have been doing a good job helping me stay out of trouble. My teacher in the learning centre classroom is very funny and although sometimes I can get mad at him, he can always make me laugh. I will be leaving Roy Walsh Homes soon, but I know that the program will help lots of other kids."

"I have been with the program for about a year and a half and we've had our ups and downs. I can honestly say if I did not come to Varency, I could very well be on the street, in jail, or dead. When I first came to Varency, I hated it. I could not stand it but as the time went on I came to realize how much I needed Varency and the staff. It has taught me patience, responsibility and has also helped considerably with my drug addiction. School was always a problem for me, but when I came to Varency I got more credits in 1 year than I did in 2 1/2 in community school. I move out of Varency in 3 months and I am going to miss the program. That is why I am going to college to work as a group home worker so that I can spread what I learned to kids, to help them the way the program has helped me."

"Varency showed me how to be more open and how to look out for your family and friends. I met a lot of people that are very nice that I like, then I started to love all of them a lot. Varency showed me how to be responsible, and how to be nice to people. It taught me how to budget money for independence, for when I go on semi-independence. It taught me to look out for myself."

Youth Resource Centre (YRC)

A poem written by a 16-year-old recovering addict who has accessed residential services at the YRC several times throughout the previous year...

The YRC Helped Me

*The decisions I've made in my life has taken it toll,
As a result I had no place to go.*

*Relying on drugs to keep me awake, even though it
wasn't keeping me straight.*

*Trying to stay focused and in line, but confusion and
frustration resorted to crime.*

*Blaming everyone but myself, I began losing help from
everyone else.*

I became alone, I was in a deep hole.

Things only got worse, and I still had nowhere to go.

*Falling deeper and deeper by the day, I lost all hope
of ever finding my way.*

*Then one day I found the YRC and everything,
began looking brighter for me.*

*Strangers offering a helping hand, I had finally found
a safe place to land.*

Taking each day a step at a time.

A little more focused, a little more in line.

*Strangers with patience and lots of love in their hearts,
Offering me a fresh start, keeping me from falling apart.
Even though I still have a ways to go, the YRC continues
to help me grow.*

*Now I hope to come out on top, and I won't be giving
it a second thought.*

*Thank-you YRC for helping me, gain confidence
to become who I want to be!*

Youth Homelessness Week

During the week of January 29th to February 2nd, St. Leonard's Community Services hosted the 2nd Annual Youth Homelessness Week. The week was proclaimed by Town Crier, David McKee at City Hall with full Council support. The week's events were supported by local media, politicians, restaurants and numerous community partners including students from Laurier Brantford. Staff and community supporters braved the elements and slept in tents overnight to raise awareness.

The week was a resounding success and ended with a feature article in the Expositor drawing attention to the problem of youth homelessness and the services offered at the YRC.



- Utilization of the YRC's 20 beds has confirmed the community's need for these services.
- YRC occupancy for the year 96%, 82 unique individuals served.
- Average length of stay at the YRC over the year was 77 days.
- 81% of the YRC clients received more than three referrals to services to support their goals.
- 40% secured or maintained employment while living at the YRC.
- 32% returned to their family or extended families home upon discharge from the YRC.
- Roy Walsh Homes provided a home for 49 youth.
- Varency Home provided a home for 22 youth.

Addictions and Mental Health

Another successful year for Addictions and Mental Health, some of the highlights include:

Expansion of Mental Health Services

- Phase 2 of the Service Enhancement funding through the Ministry of Health and Long-Term Care to provide short-term (up to four months) intensive case management to individuals with concurrent disorders (co-occurring mental health and substance abuse issues) who are involved in the criminal justice system and for mentally ill offenders upon release from custody. The case management service will operate at our 12 Market Street location.
- A service agreement has been established with Six Nations Mental Health Services, which will allow them to provide the intensive case management services to Aboriginal clients involved in the justice system living both on and off Six Nations of the Grand River Territory.

Outreach

In order to try and increase accessibility, we will be establishing outreach addiction and mental health crisis support services in various locations such as 12 Market Street and Slovak Village.

Pilot Project

In the fall of 2006, the Youth Mental Health Crisis Support Program initiated a pilot study of the HOMES (Hull Outcomes Monitoring and Evaluation Software). The goals of the project were to:

- Determine HOMES applicability to non-residential programs.
- Develop Mental Health Crisis Support's ability to collect data on client and program outcomes.

Staff have been able to register clients into programs, document services provided, record pre and post service assessments, discharge clients and generate aggregate reports for monthly statistics. We are also using the system to generate outcome reports based on the changes clients experience as a result of service.

Program Evaluation

With assistance from Laurier Brantford, we began an evaluation study of the Parent Adolescent Support Program. The evaluation consisted of a literature review and open-ended telephone interviews with parents who did not attend all sessions and focus groups with parents and youth who attended all sessions. Other sources of data included interviews with the program facilitators. It is anticipated that the final report will be available in the summer.

We would like to thank the parents and youth who took the time to answer our questions and to Dr. Timothy Gawley and the Laurier Brantford students for their hard work and dedication.

Resource Library

Through funding from the Ontario Trillium Foundation and the Ministry of Health and Long-Term Care, we have been able to establish a lending library for staff, parents, teachers and other human service professionals. Resources available include books, DVDs, games, etc., on topics such as addictions, anger, anxiety, depression, ADHD, grief, dating, parenting, bipolar disorder, etc. The library is located at the Addictions and Mental Health Centre at 133 Elgin Street and a list of the resources is available on the website.

Testimonials

Some comments from individuals who accessed the Walk-in Clinic:

- *"Just getting someone to listen and knowing these people are interested in helping my son."*
- *"The counsellor made me feel comfortable and was supportive and informative."*
- *"Just having a conversation with a counsellor."*
- *"It let me get a lot off my chest without the fear of being judged."*
- *"The ability to make sense of an issue and receive immediate services."*

Some comments from our addictions clients:

- *"Recognizing my weaknesses around substance abuse and learning how to deal with some problems around substance abuse."*
- *"It has helped me realize where my problems are and to focus on those areas."*
- *"The more support and education I get on my addiction the better the choices I'll be able to make for myself."*
- *"I enjoyed coming to the counselling sessions, not only as a diversion program but because I thought it would allow me to learn some things to make better decisions in the future."*

Some comments from the children who participated in the Respite Experience:

- *"I like the barn the most because of the animals and the hay maze."*
- *"I liked to make the pictures on the computer with the cameras."*
- *"Making new friends."*
- *"I liked everything because it was awesome and it was really cool."*

And this is what the parents had to say:

- *"Has a blast, comes home so happy!"*
- *"Daughter is happier when she comes home, therefore they have quality time to talk after camp, about the things she has done and the people she met."*
- *"Able to have 'me' time, do things for myself."*
- *"Had dinner with friends and able to get out and see people."*



- Mental Health Crisis Support received 4,114 requests for services.
- Walk-in Clinic received 589 visits.
- Occupancy at Buffalo Street Residence was 107%.
- Brantford Community Assessment Team reviewed 44 cases and supported 23 for residency at Buffalo Street.
- Addictions received 1,275 referrals.
- 69 children and 76 parents participated in SNAP™.

St. Leonard's Justice Services provides diverse support to those in conflict with the law ranging from working with police services at the pre-charge stage to assisting the judicial system in delivering meaningful community based consequences for criminal activity. Justice Services' staff help hundreds of youth and adults each year to challenge their criminal behaviour by providing assistance in developing new skills to make better choices in the future.

Justice Services Expands

Community Justice Programs expanded in November 2006, opening a new multi-service office at 12 Market Street offering an Adult Community Service Order Program, Bail Verification and Supervision, Diversion, Concurrent Disorders and Mental Health Release from Custody, Case Management and the Back on Track Program. In March 2007, 12 Market Street further expanded its services to be a satellite office for Employment Services equipped with two computer workstations and a workstation for Addiction and Mental Health Services. 12 Market Street provides a "linkage" service to youth and adults in the downtown core seeking services for justice, employment, housing, addictions, etc.

Attendance Centre and Youth Programs - Integrated Services at Youth Action Centre

The Youth Action Centre at 466 Colborne Street is the home to several of our youth programs. The Attendance Centre, Youth Community Service Order Program, Youth Diversion, Youth Support Program, Youth Employment Centre, Employment Resources, Youth Justice Committee and two Learning Centres collaboratively provide a "one stop shopping" continuum of services for our youth all under one roof. With integrated programs through the YRC, Addiction and Mental Health Services and Roy Walsh Home, youth involved in the criminal justice system received ongoing support during and following their discharge from the Attendance Centre.

Testimonials

- "I liked the atmosphere I was in and learned some valuable strategies."
- "Big changes in our daughter's attitude since she became involved in the Attendance Centre – she is respectful, follows rules and curfew."
- "The staff are fun and friendly to me and I was treated the same as everyone else."
- "Fantastic program. My son is using the things he learned. He has opened up more and this is a huge step for him."
- "I got a better understanding of myself and the problems that I had with my addiction and am seeking help for them."
- "I now feel much better about myself as a person and have a more positive attitude".
- "I am interested in helping out others who have the same problems as I did just as this program helped me."

Peter Willis Residence

With the implementation of the Youth Criminal Justice Act, the number of youth detained or given custodial sentences continues to be reduced.

In the 2006/2007 fiscal year, an increase of long-term custody clients contributed to an increase in the occupancy rate in the last quarter.

The Ministry of Children and Youth Services implemented an Offender Tracking Information System (OTIS), which assisted in completing accurate Level of Detention Determinations (LDD). A central placement office was established in London, which is responsible for the placement of all custody clients.

The wood shop program continued to flourish with an increase in community based orders. Most clients continued to participate and learned new and valuable skills.

The Peter Willis Residence received approximately \$22,000 from the Ministry of Children and Youth Services for facility upgrades and repairs.

Peter Willis Residence was also acknowledged as a member of the Big Brothers Big Sisters of Brantford & District - \$1,000 Club for raising \$1,335 in the Bowl for Kids' Sake.

Client Graduates from High School

A client arrived at Peter Willis Residence as a youth who had spent most of his adolescent years in and out of various custody settings.

He was very involved in his Case Management Plan and required minimal assistance in setting goals. He was able to complete the necessary credits in order to obtain his high school diploma, while at the Peter Willis Residence and became the first client to graduate high school while residing at the Peter Willis Residence.

He secured full time employment toward the end of his disposition assisting him to move forward to independent living. He took advantage of programs offered at Addictions and Mental Health and the Youth Action Centre.

He completed approximately 250 hours of volunteer work with St. Leonard's Community Services, Maintenance Department learning many new skills.

Testimonials

"When I first got to Peter Willis, I remember the second conversation with my Primary Worker Jen, when she looked at my lengthy file and all of my behaviour reports. She's done a lot to help me out and has always been there for me to talk to and help me work through my goals. I'd also like to say thank you to Amy, Julie, Dave R. and Adam C. for always being there to help me out. John B. also helped me out a lot by spending time with me and listening to me and making me laugh when I was down.

I appreciated the opportunity to participate in many different St. Leonard's programs and I want to thank those staff that helped me".



- 757 referrals were made to our Community Justice Programs.
- Over 6,400 community service hours were completed within the community.
- In excess of \$8,500 was collected in restitution and charitable donations.
- Over 4,400 hours of direct Attendance Centre support and programming to youth and their families.
- Over 1,400 hours of intensive counselling and support to high-risk youth and their families.
- 70 clients were admitted into the Peter Willis Residence and 67 clients discharged.
- 59 clients (84%) successfully completed their open detention or custody sentences.
- Occupancy rate for the year at Peter Willis Residence was 32%

Employment and Education

Employment and education programs have been positioned strategically to provide needed information and services to the community. Programs throughout Brant and Haldimand Counties have been tailored to reflect the unique demographics of each geographic region and include services to students, graduates seeking their first "real job", at-risk youth and unemployed community members requiring job search assistance.

2006 saw the long awaited signing of the Labour Market Development Agreement between the Federal and Provincial government downloading employment service and training dollars to Ontario. As of January 2, 2007, all employment programs will be funded under the auspices of the Ministry of Training, Colleges and Universities. The one-stop, no wrong door philosophy will now take flight.

Youth Action Centre

March 2007 marked our first anniversary at the Youth Action Centre. Youth non-residential services have now found a home under one roof – employment, justice and education programs co-exist in harmony. Client traffic amounted to over 9,100 visits to our Centre in the year.

Youth Employment Centre (YEC)

As sole deliverer of the Job Connect Program in Brantford, the Centre offers a full range of support for youth between the ages of 16-24 who are seeking employment. A fully equipped resource centre is available for those requiring little assistance. For those needing help, knowledgeable employment counsellors will assist in the development of an action plan to identify and set goals – whether it is employment, training or education. Job development adds an even greater level of support to get that "foot in the door" through negotiated job placements with local employers that offer training incentives to the employer to offset the cost of on-the-job training. Summer Jobs Service is yet another aspect of Job Connect helping to place students returning to school with employers looking to hiring seasonal employees.

As part of the Youth Action Centre, the YEC supports and works closely with the youth justice and education programs to provide assistance in a holistic manner to Agency clients.

Testimonial

"I am so thankful for the presence of St. Leonard's in my own community, and in my life...Thanks to the help I have received, I am on a successful and rewarding career path and I have great and high hopes and expectations for my future!"

Employment Resources

Targeting youth between the ages of 15 to 30, this program offers intensive support through group interventions and one to one support. Individuals struggling with barriers to employment can access needs assessments, employment counselling and casual work experience to improve job readiness. Also, located at the Youth Action Centre, this is

another path by which clients may reach their goal of employment.

Learning Centres

Two Learning Centres are located at the Youth Action Centre each staffed by a Grand Erie District School Board teacher, supported by an Agency classroom assistant. This is a supportive, hands-on environment for students requiring assistance to graduate or transition back to the regular school system. This year, the Learning Centres were successful recipients of a Brantford Community Foundation grant to support an initiative to deliver a food handling training curriculum to 20 students by May 2008.

Dunnville Employment Centre

In addition to the full Job Connect Program, the Dunnville Employment Centre also provides services and support to unemployed individuals, regardless of age. Outreach to several Haldimand communities has been an integral component to the success of this program. Services are provided to residents of Hagersville, Cayuga, Caledonia and places in between usually by utilizing the Career Resource Centres in those locales. Continued close relationships with community service providers and the municipality empower staff to provide excellent service co-ordination for clients.

Testimonials

"Extremely welcoming, beyond my expectations in helping and understanding my needs. Left with more knowledge on my field of work and avenues to look for employment. Thank you!"

"Although you all make it look easy, we know the hard work that goes into what you all do. We would like to thank you for the great job and support you give to students and to us the employer."

Career Resource Centres

Seven public and six student Career Resource Centres are located throughout Brant and Haldimand Counties through a co-operative effort with the Grand Erie District School Board and the Brant Haldimand Norfolk Catholic District School Board. All centres, except one, are located on secondary school properties.

The public sites offer accessible employment assistance services to any unemployed individual. The resource areas are fully equipped with computers, internet, faxing, photocopying, telephones, job boards, labour market information, all the tools required to launch a successful job search. For those requiring more assistance, knowledgeable staff are on-site to support their efforts.

Community Partnerships

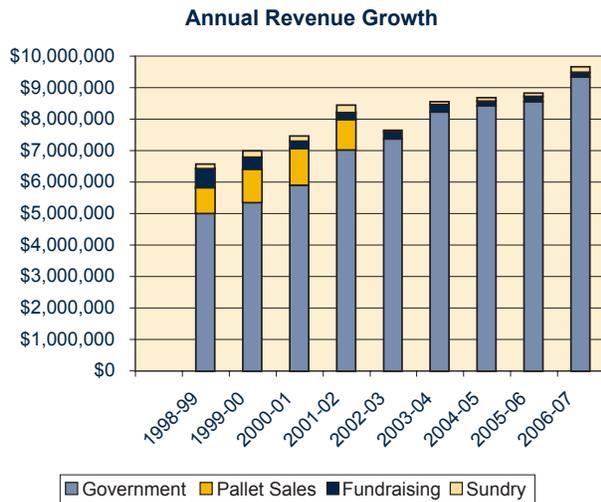
Community partnerships are high on the radar. This year, we helped organize or participated in the Haldimand Norfolk Youth Career and Volunteer Fair, the Brantford Youth Career and Volunteer Fair, Skilled Trades-They're Everywhere, Celebrating our Partnerships Employer Appreciation Dinner and hosted job fairs for local employers to name a few.



- Through the combined efforts of the Youth Employment Centre, Dunnville Employment Centre and Career Resource Centres, 11,600 times students attended over 685 workshops delivered by the staff.
- The Community Career Resource Centres received over 4,800 visits from community members.
- 80% of youth who received Job Development Placement Support in Dunnville were still employed 90 days after their placement finished.

Treasurer/Director of Finance's Report

The Agency continued to grow in the 2006-2007 fiscal year, despite the declining trend in residential services over the past couple of years. Occupancy levels at Varency and Roy Walsh Homes, serving children in care, decreased resulting in the closure of one Roy Walsh Home effective April 2007.



The adjacent chart illustrates the overall revenue growth over the past nine years. Revenue from all three levels of government increased each year. In 2006-2007, the Ministry of the Attorney General commenced funding the Bail Verification and Supervision and Youth Justice Committee programs. The Ministry of Health and Long Term Care increased funding to include Concurrent Disorders / Mental Health Case Management programs. MTCU increased funding to deliver Job Development services. MCYS provided one time and infrastructure funding to renovate properties and purchase capital items. CMHC provided an additional \$244,000 to increase the kitchen, dining and living room space at the Youth Resource Centre, increasing their total investment to \$480,000.

The Agency appreciates the support of The Ontario Trillium Foundation and the Brantford Community Foundation for continuing to fund projects. Service Canada provided funding under the SCPI program to renovate 144 Chatham Street to provide supportive housing units for five female youth transitioning from the Youth Resource Centre.

St. Leonard's Community Services	
Unaudited Summary Financial Statements	
For the year ended March 31, 2007	
Balance Sheet	
	2007
Assets	\$ 4,924,968
Liabilities	\$ 3,699,274
Net assets	1,225,694
Liabilities and Net Assets	\$ 4,924,968
Statement of Operations	
	2007
Revenue	
Government funding	\$ 9,321,687
Donations/fundraising	147,765
Interest/sundry	180,547
	\$ 9,649,999
Expenses	
Salaries and benefits	\$ 6,637,923
Operating expenses	2,859,665
	\$ 9,497,588
Surplus (Deficit)	\$ 152,411

The unaudited financial statement summarizes the financial position of the Agency as at March 31, 2007 and the results of operations for the fiscal year.

The financial statements show a surplus for the year primarily due to the allocation of funding to capital initiatives to renovate the Youth Resource Centre, to upgrade HVAC, computers and telephones at the Youth Action Centre and to renovate the offices at 12 Market Street to accommodate adult justice services. The Victoria Street Residence vacated in the prior year was sold with a gain on the sale.

Audited financial statements are available upon request.

As we enter into 2007-2008, we are commencing the rebuilding of Varency Home with the insurance proceeds from the fire. With continued government support and the diligent efforts of our staff team, we anticipate the growth of the past years continuing into 2008.

Board, Management, Funders, Partners

2006/2007

Board of Directors

Inspector Chuck Anderson
Richard Cook – Vice-President
Birkin Culp
Lamine Diallo
Geoff Edge
Glenn Forrest
Ron Hannon
Dianne Kindon
Chief Derek McElveny
Suzanne Moffatt - President
Dave Pickering
John Regan
John Renwick
Bruce Smith
James Stewart – Secretary/Treasurer

William Harrow (Legal Counsel)

Management Team

Bill Sanderson, Executive Director
Marilyn Kaus, Director of Employment Services
Sue Lefler, Director of Addiction and Mental Health Services
Mary Louise Leitch, Director of Finance
Jo-Anne Link, Director of Children's Residential Services

Donors

We thank all donors, but with the new privacy legislation in effect as of January 1, 2004, we are unable to publish the names of donors without written consent.

Funders

Brant Community Foundation
Canada Mortgage and Housing Corporation
Centre for Addiction and Mental Health
Children's Aid Societies
City of Brantford
Community Services Coordination Network
Correctional Service Canada
Family Service Kent – KIDS Team
Gordon Cockshutt Foundation/Blacker Benevolent Trust
(through Brant Community Foundation)
Grand Erie District School Board
Grand Erie Training and Adjustment Board
Haldimand-Norfolk R.E.A.C.H.
Indian Native Affairs
Ministry of Children and Youth Services
Ministry of Community and Social Services
– Dedicated Supportive Housing
Ministry of Community, Safety and Correctional Services
Ministry of Health and Long-Term Care
Ministry of the Attorney General
Ministry of Training, Colleges and Universities
National Crime Prevention Strategy
Ontario Trillium Foundation
Ontario Works
Service Canada

Partners

Brant Community Healthcare System
Brant County Health Unit
Brant County Ontario Provincial Police
Brant Haldimand Norfolk Catholic District School Board
Brantford Police Service
Brantford YM-YWCA
Canadian Mental Health Association
Centennial College
Children's Aid Societies
Children's Hospital of Eastern Ontario (CHEO)
Community Resource Employment Services
Contact Brant
Council for Children, Youth and Developmental Services
De dwa da dehe nye > - Aboriginal Health Centre
Fanshawe College
Grand Erie District School Board
Grand Erie Training and Adjustment Board
Laurier Brantford
Local Crown Attorneys
Mohawk College
Nova Vita Women's Services
St. Joseph's Centre for Mountain Health Services
Six Nations Child & Family Services
Six Nations Mental Health Services
Tim Horton Onondaga Farms
Why Not City Missions
Wilfrid Laurier University
Woodview Children's Centre

Services

Youth and Family

Roy Walsh Homes
Varency Home
Youth Resource Centre

Addictions and Mental Health

Addiction and Mental Health Programs
Back on Track
Buffalo Street Residence
Concurrent Disorders/Mental Health Case Management
Mental Health Crisis Support and Walk-in Clinic
Parent Adolescent Support Program
Respite Experience
Stop Now and Plan (SNAP™)
Youth Anger Control Program

Justice

Attendance Centre
Bail Verification and Supervision Program
Community Service Orders
Diversion Programs
Peter Willis Residence
Youth Justice Committee
Youth Support Program

Employment & Education

Career Resource Centres
Dunnville Employment Centre
Employment Resources
Learning Centres
Youth Employment Centre



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